### **BOURNEMOUTH UNIVERSITY**

## **UNIVERSITY BOARD**

## FRIDAY 10 FEBRUARY 2017 AT 9.00AM

# The Boardroom, Fifth Floor, Poole House, Talbot Campus

The attention of Board Members is drawn to paragraph 2.2 of Part II of the CUC "Higher Education Code of Governance (2014)" and the University's own Conflict of Interests Policy and Procedures concerning the declaration of personal interests in any matter under consideration by the Board or its Committees.

The meeting will be preceded on Thursday 9<sup>th</sup> February with a strategic planning workshop from 4.00pm to 7.00pm, followed by the Board Dinner from 7.00pm to approximately 9.00pm, both in the Fusion Building, Talbot Campus (rooms F201 and FG06 respectively).

|   | AGE                             | N D A                                                                                                                                                                                                                                                                      | <u>Papers</u>                                                                      | <u>Page</u>    |
|---|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|----------------|
|   |                                 | eeting Briefing Session: Digital Board Packs – iPads will be issued will provide a guide to accessing papers, e-mails and other ation.                                                                                                                                     | Presentation                                                                       |                |
| 1 | Welco                           | me, Apologies and Declarations of Interest.                                                                                                                                                                                                                                | Verbal report                                                                      |                |
| 2 | MINU <sup>*</sup><br>2.1<br>2.2 | TES OF PREVIOUS MEETINGS (Chair)  Minutes of the University Board Meeting, 25 November 2016  Matters Arising and Actions Register                                                                                                                                          | UB-1617-3-001<br>UB-1617-3-002                                                     | 3<br>11        |
| 3 | <b>CONT</b> 3.1                 | VC's Update Report (to note) (VC) 3.1.1 Follow up from strategic planning workshop and next steps                                                                                                                                                                          | UB-1617-3-003<br>Verbal report                                                     | 15<br>-        |
|   | 3.2                             | SUBU Update Report (to note) (SUBU President)                                                                                                                                                                                                                              | UB-1617-3-004                                                                      | 21             |
|   | 3.3                             | Chair's Report 3.3.1 Committee Memberships and Appointments (for approval) 3.3.2 Board Statement of Primary Responsibilities (for approval) 3.3.3 Chair's Action and Use of the University Seal (to note)* 3.3.4 Summary Report of Members' Development Reviews (to note)* | UB-1617-3-005<br>(to be tabled)<br>UB-1617-3-006<br>UB-1617-3-007<br>UB-1617-3-008 | 29<br>33<br>35 |
| 4 | <b>STRA</b> 4.1                 | TEGIC MATTERS  Key Performance Indicators (to consider and note) (VC)                                                                                                                                                                                                      | UB-1617-3-009                                                                      | 39             |
| 5 | <b>OPER</b> 5.1                 | ATIONAL MATTERS Proposals for Fee Delegations (for approval)(DVC)                                                                                                                                                                                                          | UB-1617-3-010                                                                      | 47             |
|   | 5.2                             | The Talbot Campus Infrastructure project full business case (for approval) (COO)                                                                                                                                                                                           | UB-1617-3-011                                                                      | 51             |
|   | 5.3                             | Bournemouth Gateway Building business case (for approval) (COO)                                                                                                                                                                                                            | UB-1617-3-012                                                                      | 59             |
|   | 5.4                             | Temporary Agency Employment Services Contract Award (for approval) (DoFP)                                                                                                                                                                                                  | UB-1617-3-013                                                                      | 83             |
|   | 5.5                             | Lease of Old Fire Station (for approval) (COO)                                                                                                                                                                                                                             | UB-1617-3-014                                                                      | 87             |

<sup>\*</sup> indicates an item where the report/paper will be taken as read and not presented but questions are invited.

|   | 5.6                                                 | Extension of Revolving Credit Facility (for approval) (DoFP)                                                | UB-1617-3-015                  | 91         |  |
|---|-----------------------------------------------------|-------------------------------------------------------------------------------------------------------------|--------------------------------|------------|--|
|   | 5.7                                                 | CRM Project Business Case (for approval) (COO)                                                              | UB-1617-3-016                  | 95         |  |
| 6 | COMMITTEE REPORTS (To note unless otherwise stated) |                                                                                                             |                                |            |  |
|   | 6.1                                                 | Finance & Resources Committee (20 January 2017) (Dr Rawlinson)* 6.1.1 Management Accounts (to note)* (DoFP) | UB-1617-3-017<br>UB-1617-3-018 | 101<br>111 |  |
|   | 6.2                                                 | Remuneration Committee (24 November 2016) (Mr Irish)*                                                       | UB-1617-3-019                  | 121        |  |
|   | 6.3                                                 | Honorary Awards Committee (24 November 2016) (Board Chair)*                                                 | UB-1617-3-020                  | 127        |  |
|   | 6.4                                                 | Board Papers Working Group (8 December 2016) (Ms Collins/Clerk) (to approve)                                | UB-1617-3-021                  | 133        |  |

## 7 ANY OTHER BUSINESS

# 8 DATE OF NEXT MEETING

**Friday, 5<sup>th</sup> May 2017, 9.00am, Boardroom.** This will be preceded by a Strategic Planning workshop followed by a Board dinner on the evening of Thursday 4<sup>th</sup> May.

# Papers for information, made available in electronic format:

- Item 5.2: Talbot Campus Infrastructure business case appendices.
- Item 5.3: Bournemouth Gateway Building business case appendices.
- Item 5.7: CRM Business Case appendices

# **Reports of Senate Sub-Committees for information:**

- 8.1 Academic Standards Committee
- 8.2 Education & Student Experience Committee

A buffet lunch will be provided after the meeting which will adjourn at approximately 12.30pm.